

March 9, 2023



## Agenda

<u>Time</u>	<u>Agenda</u>
9:00 AM - 9:10- AM (10 min)	<ol> <li>Call to Order</li> <li>Roll Call</li> <li>Introduction/Welcome New Members (New LDVA Representative: Ronald Callegari)</li> <li>Approval of March 9, 2023 Agenda</li> <li>Approval of January 2023 HOPE Minutes</li> </ol>
9:10 AM - 10:10AM (60 min)	6. Presentations:  Harm Reduction & SSPs in Louisiana  M. Stainback, Peyton Boozer, Mary Beth Campbell, Foster Noone, Sara Jane Robertson  OPH Opioid Data Update  Tranetta Williams, Nell Wilson/OPH
10:10 AM - 10:40 AM (30 min)	7. General Updates  a. Healthcare Impact Group -Discussion of preliminary recommendations -J.Hussey  b. Public Safety Impact Group -Shelley Edgerton  c. Community Impact Group -Allison Smith  d. Other Updates
10:40 AM - 10:50 AM (10 min)	8. Public Comments
10:50 AM - 11:00 AM (15 min)	9. Discussion & Next Steps a. Future Presentations? b. Impact Workgroups: HOPE@LA.GOV c. Next Meeting: June 8 <sup>th</sup> , 2023, 9-11 AM LDH Bienville Bldg. Rm. 118
11:00 AM	10. Adjourn  Future HOPE Council Meetings  June 8, 2023, 9-11 am  Th. Sep. 7 <sup>th</sup> 9-11  Th. Dec. 7 <sup>th</sup> 9-11

Welcome

Review

Discussion

Next Steps / Adjournment



### **HOPE Council Members**

- ▶ Chair: James Hussey, MD, Medical Director, Office of Behavioral Health
- ▶ Co-Chair: Dr. Allison Smith, Program Administrator, Board of Regents
- ► Lori Miller, DCFS Child Protection Services Program Manager
- ▶ Michael Comeaux, Dept. of Education Healthy Communities Section Leader
- ▶ Shelly B. Edgerton, Dept. of Corrections (replacing Blake LeBlanc)
- ► Captain Heath Guillotte, Superintendent of State Police designee:
- ▶ Ronald Callegari; Program Coordinator, Compliance Team, LA Veteran Homes
- ► Tavares Walker, Office of Workers' Compensation, Louisiana Workforce Commission
- ▶ Senator Regina Barrow, President of Senate designee: District 15
- ► Elsie Joanne Brown, Speaker of the House designee
- ▶ Monica Taylor, Special Projects Representative, Louisiana Attorney General's Office
- ► Crystal Lewis, Commissioner of Insurance designee
- ► Timothy Marcel, Judge, Division "E," 29th Judicial District Court, St. Charles Parish

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# HARM REDUCTION AND SYRINGE SERVICE PROGRAMS: AN OVERVIEW

Presentation to the HOPE Council Thursday, March 9th, 2023

### The Presenters

 Dr. Melissa Stainback, PhD (Region 5 Opioid Coordinator, Imperial Calcasieu Human Service Authority, OPH)

Melissa.Stainback@la.gov

- Peyton Boozer (Harm Reduction Coordinator, SW LA Do No Harm) <u>peyton.boozer@swlahec.com</u>
- Mary Beth Campbell, MSPH MPH (Harm Reduction Supervisor, OPH)
   Mary.Campbell2@la.gov
- Foster Noone, BS (Statewide Syringe Service Program Monitor, OPH)
   Foster.Noone@la.gov
- Sarah Jane Robertson, MPH (Harm Reduction Supply Portal Monitor, OPH)
   <u>Sarah.Robertson@la.gov</u>

## Acronyms

- SSPs Syringe Service Programs
- PWID People Who Inject Drugs
- MAT Medication-Assisted Treatment
- OEND Overdose Education and Naloxone Distribution
- NHBS Survey National HIV Behavioral Surveillance Survey

# WHAT IS HARM REDUCTION?

**Harm reduction** is a set of practical strategies and ideas aimed at reducing negative consequences associated with drug use.

**Harm Reduction** is also a movement for social justice built on a belief in, and respect for, the rights of people who use drugs.

## Harm Reduction As a Public Health Strategy

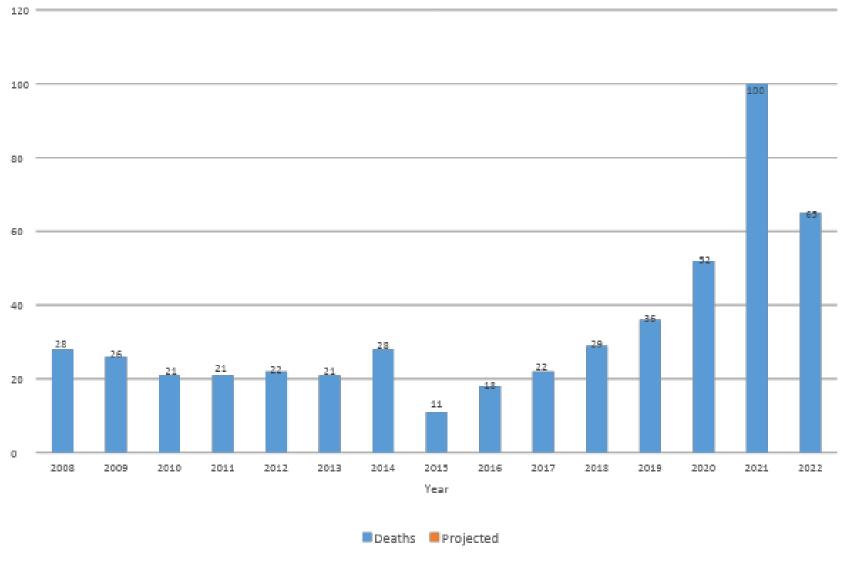
#### PRINCIPLES OF HARM REDUCTION:

- Non-judgmental approach that meets people where they are at
- Treating all individuals with dignity, compassion, and respect
- Focus on de-stigmatization of substance use disorder
- Accepting behavior change as an incremental process. People are much more likely to take multiple tiny steps, rather than one or two huge steps
- Include voice of individuals in active addiction, in recovery, and within the community
- Focus on quality life improvements over abstinence
- Individual as the primary agent responsible for reducing the harms related to their substance use

# HARM REDUCTION IN LOUISIANA

SWLA Do No Harm & Region 5

#### Total Drug Overdose Deaths, Calcasieu Parish 2008-2022



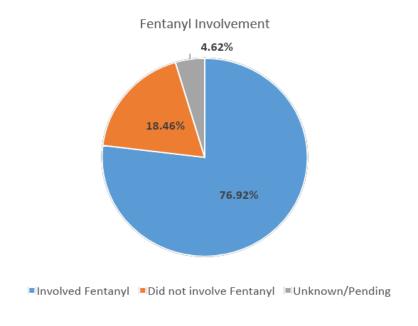


Source: Calcasieu Parish Coroner's Office

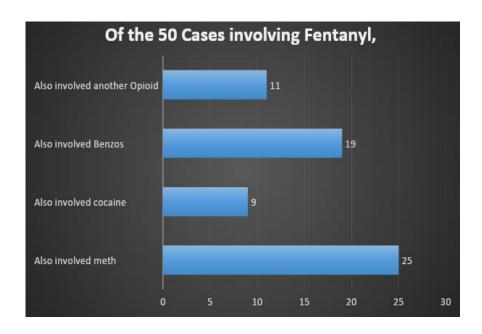
# Total Overdose Deaths 2022 – Calcasieu Parish

- 65 total deaths
- Average age of 35 years old age range from under age 18 – 63 years
- The vast majority (95%) had a previously reported history of prior drug use, but only 19% had a documented history of seeking care.
- Fentanyl is the main driver overdose of mortality.

## **Toxicology Results**



Of the 65 deaths reported in 2022, 77% had Fentanyl present on toxicology results and 18% did not.



Note: Most cases involved multiple substances

# SWLA DO NO HARM

### Harm reduction outreach program

#### Free Supplies and Services

- Informational materials and education
- Narcan & Narcan training
- Fentanyl test strips
- Sterile injection equipment
- Wound care kits
- Condoms & lube
- HIV / Hep C / Syphilis testing
- Linkage to resources
- Community outreach events
- Non-emergency hotline for support

# SWLA DO NO HARM

## Harm reduction outreach program

- Serves LDH Region V of Louisiana including Allen, Beauregard, Calcasieu, Cameron, and Jefferson Davis Parishes
- Offers in-person outreach events, mobile unit for distribution and testing, peer-topeer distribution, and free mail service of supplies
- Makes programmatic changes according to specific community needs as determined by community partners & PWUD
- Housed under Southwest Louisiana Area Health Education Center and partly funded by Imperial Calcasieu Human Services Authority

# FLOW OF RESOURCES



# SWLA DO NO HARM

### Harm reduction outreach program

#### **Community Partners**

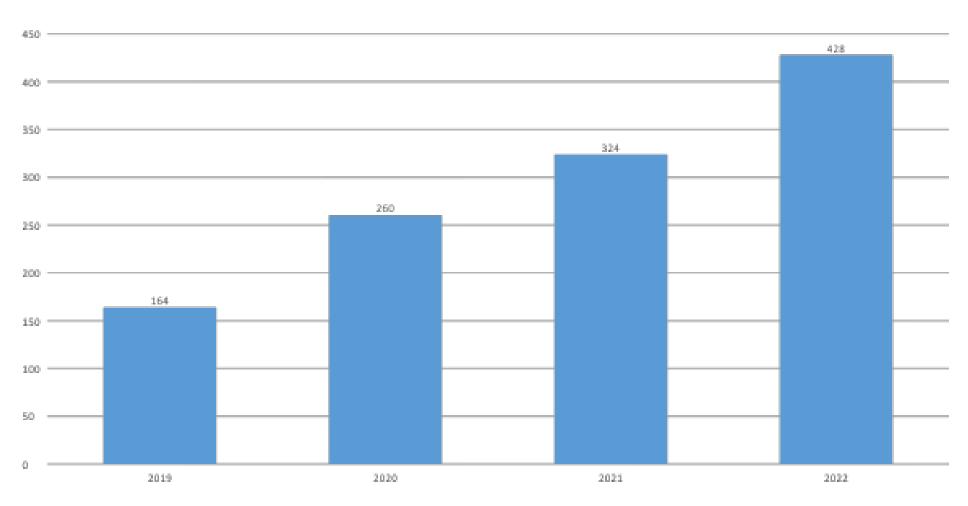
- Louisiana Department of Health
- ER Bridge Program
- Comprehensive Care Center
- Calcasieu Parish Re-Entry Program
- Calcasieu Parish Probation & Parole
- Calcasieu & Cameron Parish Libraries
- Abraham's Tent
- Water's Edge Houseless Outreach
- Read Free Louisiana
- Regional services
- Local restaurants & bars

In 2022 SWLA Do No Harm made 958 new contacts and distributed



and linked **224** people to resources including HIV/HCV care, Medicaid enrollment, MAT and more. Naloxone distributed was reported to save at least **156** lives.

# Overdose Calls with Narcan Deployed, 2019-2022 Acadian Ambulance

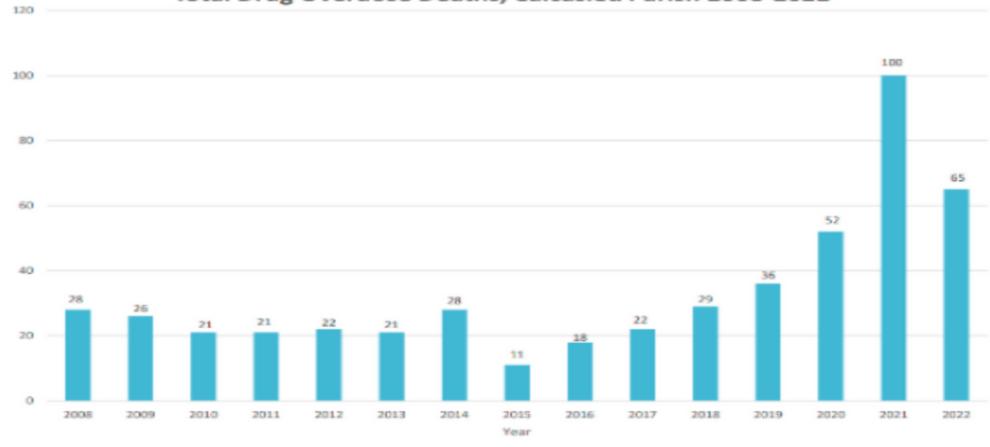


Source: Acadian Ambulance

## **Data Review**

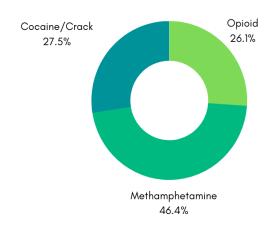
### Calcasieu Parish Coroner's Office

Total Drug Overdose Deaths, Calcasieu Parish 2008-2022

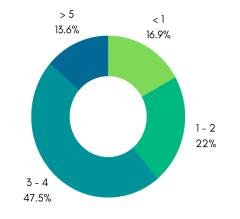


- ★Although overdose-related deaths are down, 2022 numbers of materials distributed show that among all the supplies we offer, sterile injection equipment is in highest demand
- ★Even with personal funds, purchasing syringes has become increasingly difficult due to stigmatized policies- this lack of access is detrimental to many people
- ★We have administered an Anonymous Injection Drug Use Survey to SWLA Do No Harm participants in Region 5the following slides reflect the data collected

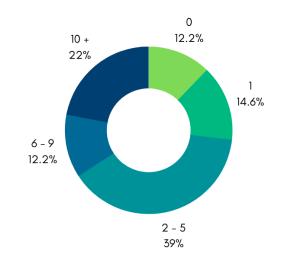
#### **SUBSTANCE INJECTED**



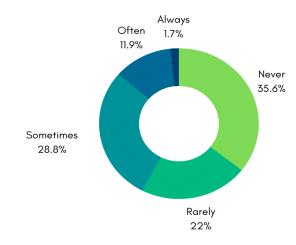
#### FREQUENCY OF INJECTION PER DAY



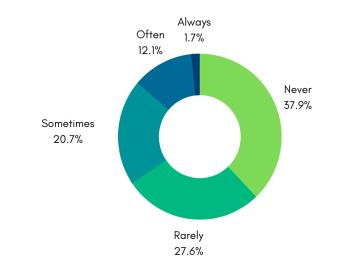
#### FREQUENCY REUSING SINGLE SYRINGE



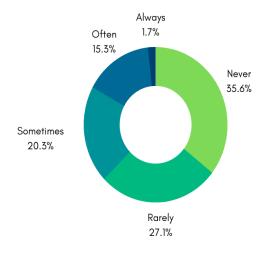
## IN THE LAST YEAR, HOW OFTEN DID SOMEONE ELSE USE YOUR USED SYRINGE?



# IN THE LAST YEAR, HOW OFTEN DID YOU USE SOMEONE ELSE'S USED SYRINGE?



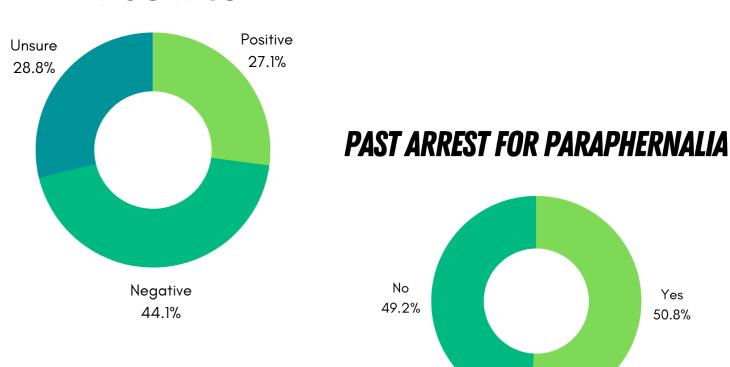
# IN THE LAST YEAR, HOW OFTEN DID YOU SHARE OTHER INJECTION EQUIPMENT?



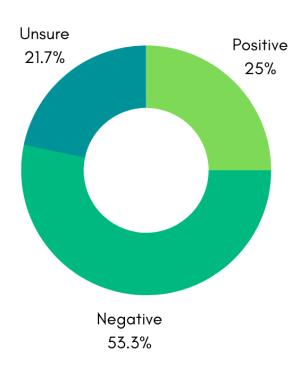
Yes

50.8%

### HEP C STATUS



### **HIV STATUS**



## WHAT'S MISSING IN REGION 5?

### SYRINGE SERVICE IS A KEY COMPONENT

★Without a syringe service program or increased access to sterile syringes, we can expect to see increased rates of:

Blood-borne Infections like HIV, Hep C & Syphilis

Endocarditis

Abscess wounds & tissue damage

Other injection drug use complications

# SYRINGE SERVICE PROGRAMS ARE AN INTEGRAL PART OF HARM REDUCTION AND COMMUNITY HEALTH

# HARM REDUCTION IN LOUISIANA

Syringe Service Programs

## What are Syringe Service Programs (SSPs)?

- SSPs are physical harm reduction sites that offer a wide variety of services to people who inject drugs (PWID)
  - Sterile syringes and injection equipment
  - Safer sex supplies (e.g., condoms)
  - Wound care supplies and services
  - Overdose prevention (Narcan/naloxone, fentanyl test strips)
  - Education (OD prevention, HIV/HCV/STI prevention)
  - Mobile and fixed site services
  - Safer syringe disposal
  - Connection to medical and social services, including HIV/HCV/STI screening and treatment, medication-assisted treatment (MAT), and vaccinations

### SSPs: An Effective Public Health Intervention

- Over 30 years' of research and data on effectiveness of SSPs
- SSPs, on their own, are associated with an estimated 50% reduction in HIV and HCV incidence<sup>1,2</sup>
  - When MAT services are available, both HIV and HCV transmission reduced by  $^{\sim}2/3^{\circ}$
- Access to SSPs is associated with an up to six-fold decrease in HIV risk behaviors<sup>4</sup>

## SSP PARTICIPANTS ARE ....



more likely to report a reduction in injection frequency<sup>1,7</sup>



more likely to enter a drug treatment program<sup>1</sup>



more likely to stop using drugs<sup>1</sup>

### THAN NON-PARTICIPANT PWID

# GLOBAL LANDSCAPE OF SSPS

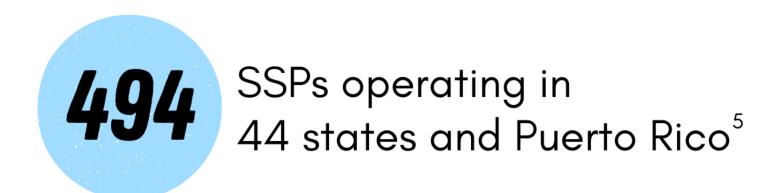


In 2004, WHO declared SSPs an essential part of HIV prevention programs.<sup>9</sup>

**92** countries have at least one SSP 10

105 countries include supportive references to harm reduction in national policy documents 10

# SSP LANDSCAPE IN THE U.S.



Many areas in the US still lack access to these programs – this has public health implications, including HCV and HIV outbreaks



## SSPS IN LOUISIANA

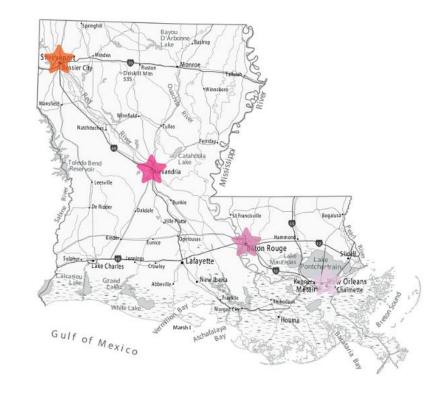
In 2017, LA Legislature passed RS 40:1040, legalizing SSPs if local government (city or parish) authorized them. Currently, 2 parishes (Orleans and E Baton Rouge) and 2 cities (Shreveport and Alexandria) have legalized SSPs.



★ F.R.E.S.H. Works, CLASS (Alexandria)

★ Be Safe, CARP (Baton Rouge)

Women With a Vision (New Orleans) N.O.S.A.P., CrescentCare (New Orleans) Trystereo (New Orleans) S.A.F.E.R., Odyssey House (New Orleans)



## SSPS FUNDED BY SHHP

- The Philadelphia Center (Shreveport)
- ★ F.R.E.S.H. Works, CLASS (Alexandria)
- Be Safe, CARP (Baton Rouge)
- N.O.S.A.P., CrescentCare (New Orleans)



### Every month in Louisiana (on average)

# 1,700 UNIQUE CLIENTS receive SHHP SSP services

2,800 ENCOUNTERS with the programs

### Q2: Oct. 22 - Dec. 22

## **Total Encounters**

How many times syringe services were accessed, possible once a week or multiple times a week per individual depending on the program

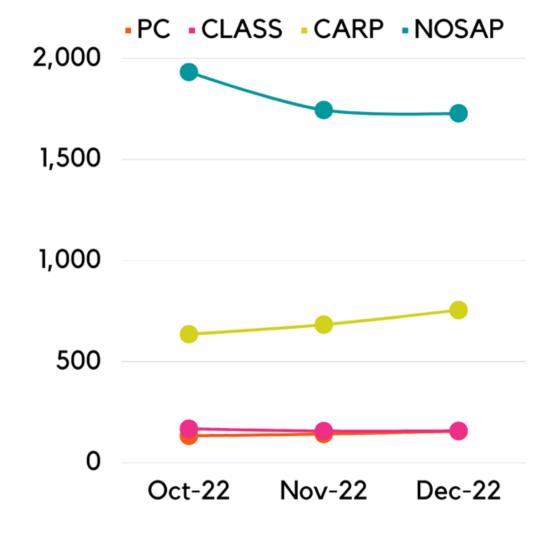
Average unique clients / month

• PC: 107

• CLASS: 103

• CARP: 432

• NOSAP: 1,065



### Q2: Oct. 22 - Dec. 22

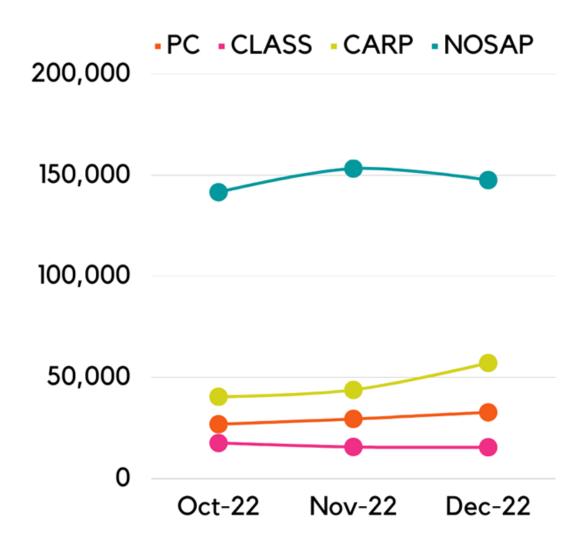
# Supplies

Total works kits distributed: 10,525

Total wound care kits distributed: 925

Total syringes distributed: 721, 599

SSPs play a key role in reduction of other sequelae association with IDU (e.g., bacterial and fungal infections, overdose deaths)<sup>5</sup>



Q2: Oct. 22 - Dec. 22

### Referrals to care

Total referrals to substance use disorder

treatment programs: 138

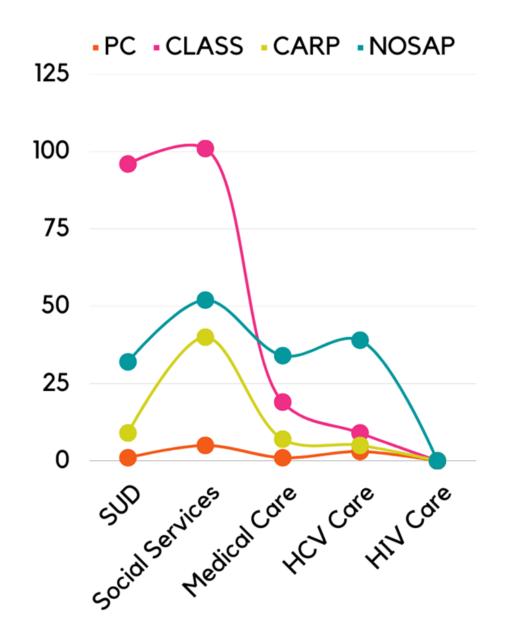
Total referrals to other support services: 198

Total referrals to medical care: \* 61

Total linkage to HIV care: 0

Total linkage to HCV care: 56

\*non-HIV/HCV medical care only



In 2022, the four SHHP SSPs distributed

## 3, 104, 428 STERILE SYRINGES

A 2015 NHBS Survey found that the more syringes SSPs distributed/# PWID, the more likely PWID were to dispose of used syringes safely<sup>1,8</sup>

#### 2022 Naloxone and Overdose Reversals



doses of naloxone distributed



PWID educated on responding to an overdose



reported overdose reversals using SSPprovided naloxone In 2022 ...

4,283

reported overdose reversals using SSPprovided naloxone 3,285

overdose reversals reported for **ALL LaSOR programs**, some of which were reported by SSPs

## SHHP HARM REDUCTION PORTAL

LOUISIANAHEALTHHUB.ORG/HARM-REDUCTION

### WHAT IS IT?

 Centralized platform for LGEs, SSPs, CBOs, and other approved institutions to order harm reduction supplies

ORDER HERE

- Narcan, fentanyl test strips, wound care kits, personal hygiene kits, sharps containers, medication disposal bags
- Shipped directly to your organization
- FREE!
- Straight forward site approval process

### **DISTRIBUTION FACTS**

### DECEMBER 20TH 2022-FEBRUARY 10TH 2023

- 1,888 Narcan kits distributed
- The SHHP sponsored SSPs distributed 970 Narcan kits to individuals actively using drugs
- 109 overdose reversals reported using Narcan from the portal in January alone
- Parishes that have received Narcan from the portal: Ayovelles, Caddo, Calcasieu, East Baton Rouge, Jackson, Lafayette, Lincoln, Livingston, Orleans, Ouachita, Rapides, Richland, Tangipahoa, Union, Washington
- \$323,760 worth of Narcan (568 cases/6,816 kits) shipped to LGEs & SSPs
- Fentanyl test strip distribution beginning soon!

# WHAT'S NEXT FOR HARM REDUCTION IN LOUISIANA?

### Citations

- ¹Centers for Disease Control and Prevention (CDC). Syringe Services Programs (SSPs) Fact Sheet. <a href="https://www.cdc.gov/ssp/syringe-services-programs-factsheet.html">https://www.cdc.gov/ssp/syringe-services-programs-factsheet.html</a>. Accessed February 27, 2023.
- <sup>2</sup>Platt L, Minozzi S, Reed J, et al. Needle syringe programmes and opioid substitution therapy for preventing hepatitis C transmission in people who inject drugs. Cochrane Database Syst Rev. 2017;9:CD012021. doi:10.1002/14651858.CD012021.pub2.
- <sup>3</sup>Fernandes RM, Cary M, Duarte G, et al. Effectiveness of needle and syringe programmes in people who inject drugs An overview of systematic reviews. BMC Public Health. 2017;17(1):309. doi:10.1186/s12889-017-4210-2.
- 4Gibson D, Brand R, Anderson K. Two- to Sixfold Decreased Odds of HIV Risk Behavior Associated With Use of Syringe Exchange. JAIDS. 2002;31:237-242.
- 5Broz D, Carnes N, Chapin-Bardales J, Des Jarlais DC, Handanagic S, Jones CM, McClung RP, Asher AK. Syringe Services Programs' Role in Ending the HIV Epidemic in the U.S.: Why We Cannot Do It Without Them. Am J Prev Med. 2021 Nov;61(5 Suppl 1):S118-S129. doi: 10.1016/j.amepre.2021.05.044. PMID: 34686281.
- GLambdin BH, Bluthenthal RN, Wenger LD, et al. Overdose Education and Naloxone Distribution Within Syringe Service Programs United States, 2019. MMWR Morb Mortal Wkly Rep 2020;69:1117–1121. DOI: http://dx.doi.org/10.15585/mmwr.mm6933a2
- <sup>7</sup>Hagan H, McGough JP, Thiede H, Hopkins S, Duchin J, Alexander ER. Reduced injection frequency and increased entry and retention in drug treatment associated with needle-exchange participation in Seattle drug injectors. J Subst Abuse Treat. 2000;19(3):247–252.
- 8Centers for Disease Control and Prevention. HIV Infection, Risk, Prevention, and Testing Behaviors among Persons Who Inject Drugs—National HIV Behavioral Surveillance: Injection Drug Use, 20 U.S. Cities, 2015. HIV Surveillance Special Report 18. <a href="https://www.cdc.gov/hiv/pdf/library/reports/surveillance/cdc-hiv-hssr-nhbs-pwid-2015.pdf">https://www.cdc.gov/hiv/pdf/library/reports/surveillance/cdc-hiv-hssr-nhbs-pwid-2015.pdf</a>. Published May 2018. Accessed February 27, 2023.
- 9WHO. Evidence for action technical papers: effectiveness of sterile needle and syringe programming in reducing HIV/AIDS among injecting drug users. Geneva, Switzerland: WHO. https://www.who. int/hiv/pub/prev\_care/effectivenesssterileneedle.pdf. Published 2004. Accessed February 27, 2023.
- 10Harm Reduction International. The Global State of Harm Reduction 2022. https://hri.global/wp-content/uploads/2022/11/HRI\_GSHR-2022\_Global-Overview\_Final-1.pdf. Published November 1, 2022. Accessed March 3, 2023.
- 11Patel MR, Foote C, Duwve J, Chapman E, Combs B, Fry A, Hall P, Roseberry J, Brooks JT, Broz D. Reduction of Injection-Related Risk Behaviors After Emergency Implementation of a Syringe Services Program During an HIV Outbreak. J Acquir Immune Defic Syndr. 2018 Apr 1;77(4):373-382. doi: 10.1097/QAI.00000000001615. PMID: 29271829.
- 12Louisiana Legislature. Louisiana Laws: RS 40:1040. http://legis.la.gov/legis/LawPrint.aspx?d=410560. Published June 3, 2017. Accessed February 27, 2023.

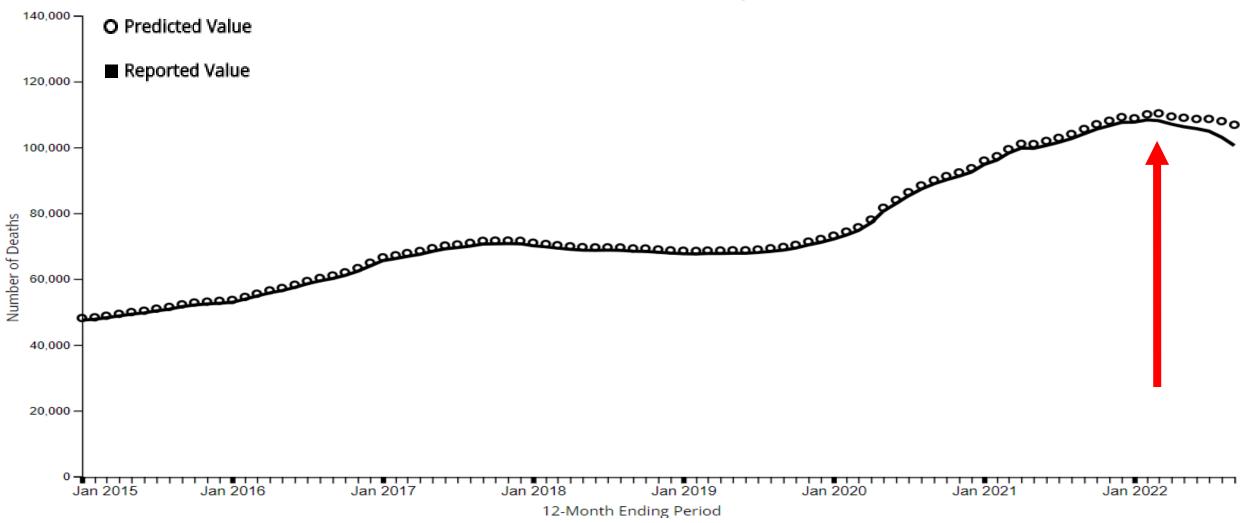
## Opioid Surveillance Update for HOPE Council

March 9, 2023

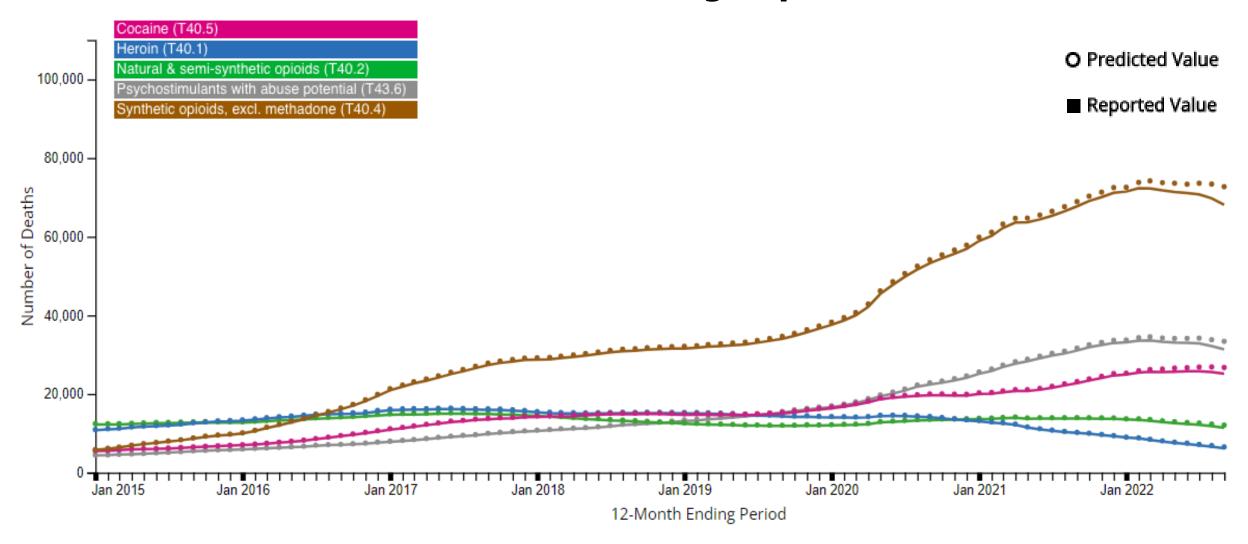
Louisiana Opioid Surveillance Program
OPH Bureau of Health Informatics

Tranettea Williams, MPH
Opioid Surveillance Manager

## Provisional Counts of Drug Overdose Deaths United States, 12 Month-ending September 2022

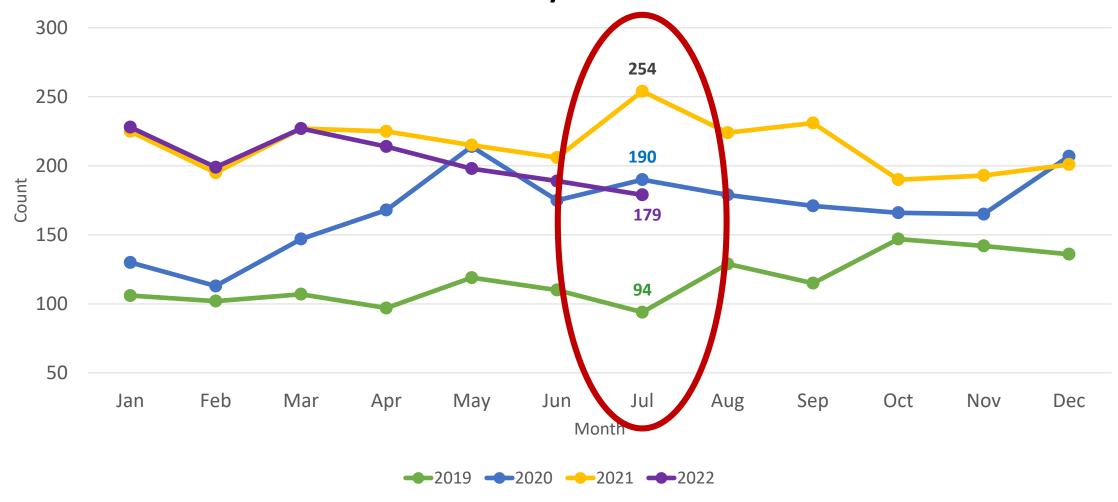


## Number of Drug Overdose Deaths by Drug Type United States, 12 Month-ending September 2022



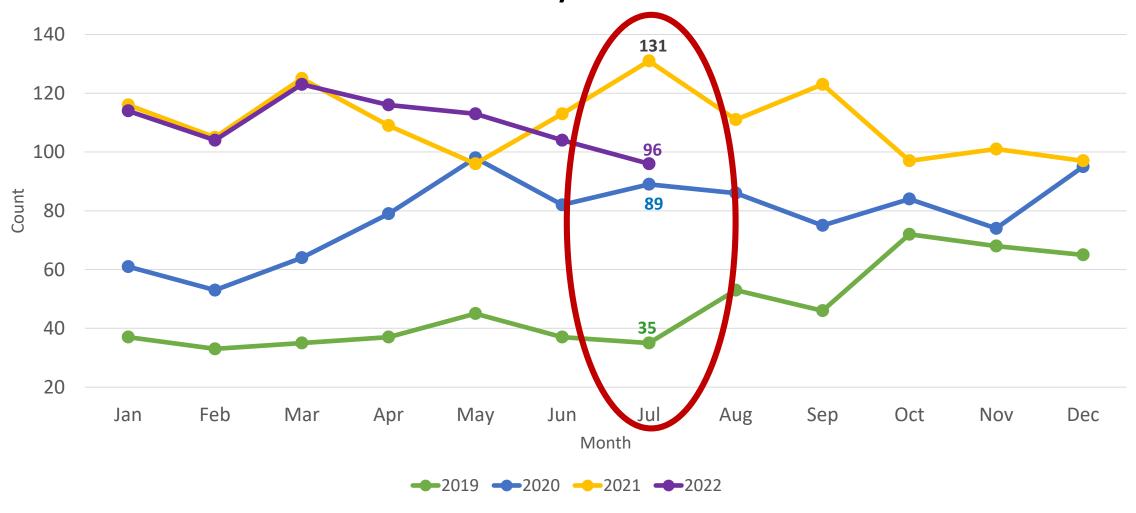
Source: National Center for Health Statistics. Provisional drug overdose death counts. 2022.

### Drug-Involved Deaths by Month by Drug Louisiana, 2019-2022



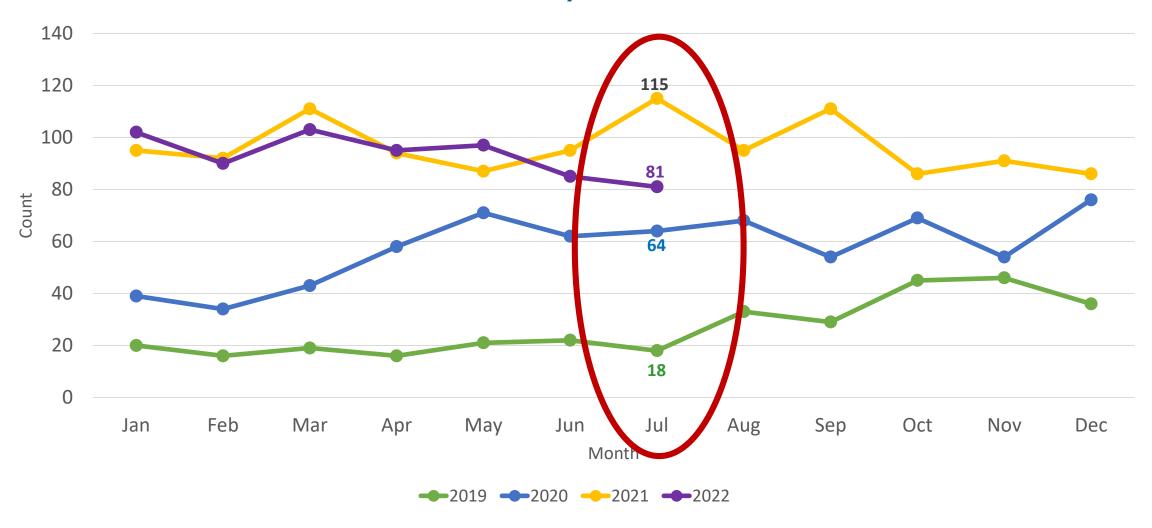
Source: Louisiana Electronic Event Registration System, extracted 2/2023 by the Louisiana Opioid Surveillance Initiative

### Opioid-Involved Deaths by Month by Drug Louisiana, 2019-2022



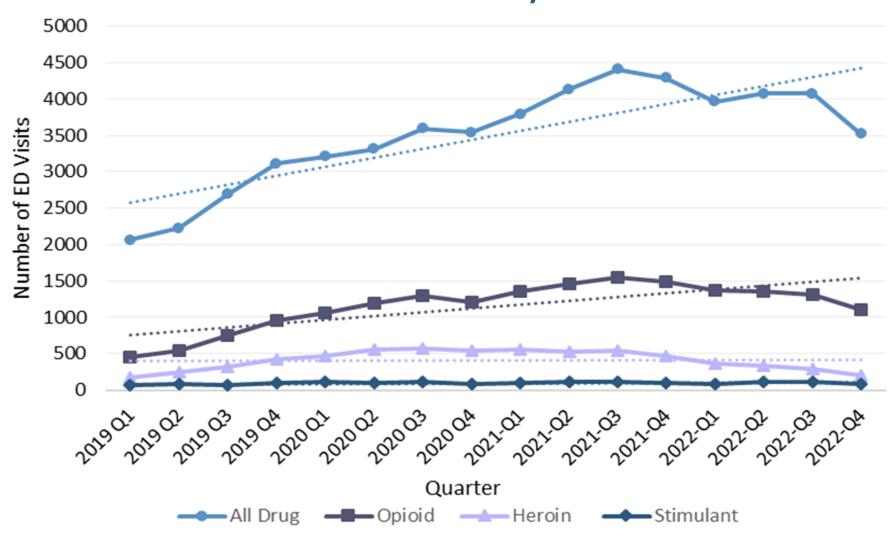
Source: Louisiana Electronic Event Registration System, extracted 2/2023 by the Louisiana Opioid Surveillance Initiative

### Synthetic Opioid-Involved Deaths by Month by Drug Louisiana, 2019-2022



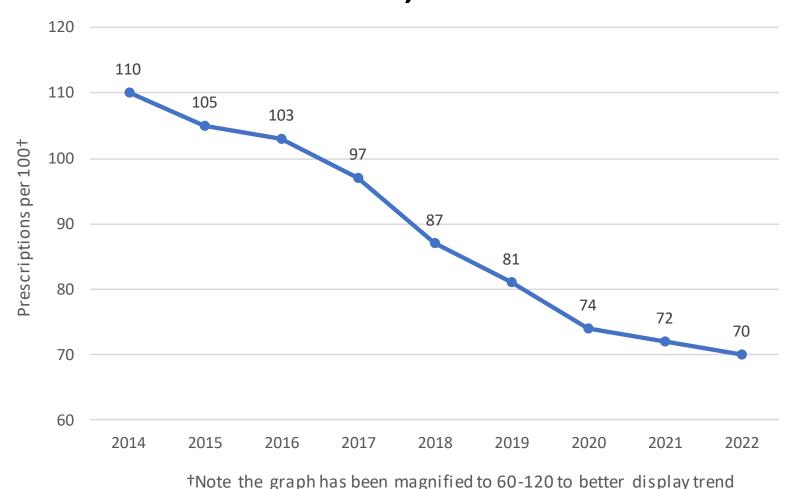
Source: Louisiana Electronic Event Registration System, extracted 2/2023 by the Louisiana Opioid Surveillance Initiative

### **Emergency Department Overdose Visits by Category and Quarter Louisiana, 2019–2022**



Source: Electronic Surveillance System for the Early Notification of Community-based Epidemics (ESSENCE), Bureau of Infectious Disease Epidemiology, analyzed 01/2023 by the Louisiana Opioid Surveillance Initiative

## Total Opioid Prescriptions per 100 Residents by Patient Parish of Residence Louisiana, 2014 - 2022



Source: Louisiana Prescription Monitoring Program, Louisiana Board of Pharmacy, extracted 03/2023 by the Louisiana Opioid Surveillance Initiative

## Top Five Prescriptions in Dispensed by Generic Name and Type Louisiana, 2022

Top Five Prescriptions in Louisiana PMP by Generic Name - Calendar Year 2022			
Drug Generic Name	Drug Type	Number of Prescriptions	Percent of Total
Gabapentin	Anticonvulsant	1,545,888	12.7%
Hydrocodone	Opioid	1,496,060	12.3%
Dextroamphetamine	Amphetamine	1,202,145	10.0%
Alprazolam	Benzodiazepine	888,332	7.3%
Tramadol	Opioid	611,955	5.0%
Other Controlled Substances		6,420,532	52.7%
Total Prescriptions		12,164,912	100.0%

Source: Louisiana Prescription Monitoring Program, Louisiana Board of Pharmacy.

Retrieved 3/1/2022

### Comprehensive Forensic Toxicology Project

- With Overdose Data to Action grant funds, OPH funds comprehensive toxicology testing for suspected drug overdose deaths through a contract with National Medical Services, Inc. (NMS Labs.)
- NMS Labs is the preferred toxicology testing company among parish coroners.
- The comprehensive testing panel includes 200+ substances and analogs.
- Coroners submit samples under chain of custody that is set up under the LDH account.
- Results are submitted directly to the coroners. BHI receives a monthly feed of the results.
- Currently, 54 parishes are submitting toxicology tests through our partnership with NMS Labs.
- From 2019 to 2022, the program has received 7,664 completed toxicology panels on suspected overdose deaths in Louisiana.

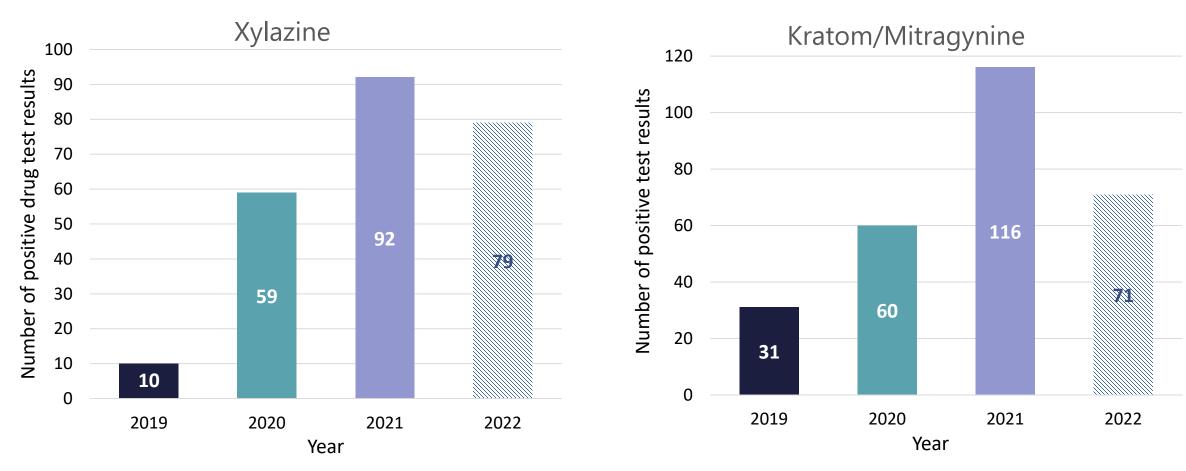
## Comprehensive Forensic Toxicology Project Overdose Deaths Initial Findings

Positive Results for Any Opioid			
2019	66%		
2020	69%		
2021	75%		
2022*	70%		

Positive Results for Fentanyl			
2019	42%		
2020	57%		
2021	69%		
2022*	65%		

<sup>\*</sup>Results for 2022 are still outstanding, so these data are preliminary.

## Comprehensive Forensic Toxicology Project Drugs of Concern



<sup>\*</sup>Results for 2022 are still outstanding, so these data are preliminary.

HOME

VIDEO TUTORIAL



#### Louisiana Opioid Data and Surveillance System

Dashboard Query Fact Sheets

2,121

Drug-involved deaths (death location), 2020

982

Opioid-involved deaths (death location), 2020

13,890

Drug poisoning-related ED visits, 2018

Stimulant prescriptions per 100 people (prescriber location), 2020 74

Opioid analgesic prescriptions per 100 people (prescriber location), 2020

#### **Explore Opioid and Other Drug Data in Louisiana**

The Louisiana Department of Health (LDH) is working to address Louisiana's opioid problem by targeting resources for treatment throughout our state with

focused attention on areas where data shows the most provident challenges. The Pureau of Health Informatics (PHI) in the Office of Public Health (OPH) is

supporting these s development.

The Louisiana Opi

https://lodss.ldh.la.gov

track the behavior of what is now considered a public health epidemic nationwide.

Data within this system is interactive, and can be viewed in different formats, such as table, graphs and maps. The data displays, which have been carefully designed and reviewed by health experts and data specialists, allow various indicators to be explored geographically and over time. To request custom datasets and data visualizations, please submit a request here.

Acknowledgments: The site was funded through a partnership between the LDH Office of Public Health, Bureau of Health Informatics and the CDC National Center for Injury Prevention and Control, Cooperative Endeavor Agreement 6 NU17CE924870-02-01.

Click here to search Louisiana's drug overdose data

#### SYSTEM UPDATES

6/15/2022

The opioid surveillance program is updating LODSS as the central location for all of its data visualization and data dissemination products.

- The homepage will remain as a dashboard for quick facts. Clicking the boxes will take the user to the map and graphs for that indicator.
- The query for all overdose-related measures can be accessed using the link at the bottom of the homepage or the Query tab at the top.

heets and public presentations will

e Fact Sheets tab at the top

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### General Updates

### Community of Caring HOPE Impact Workgroups

- **a.Community Impact Group** –A. Smith
- **b.Public Safety Impact Group** –*S. Edgerton*
- c. Healthcare Impact Group –J. Hussey

**Note:** To request invitation to any or all of the above workgroups, please send an email to <a href="https://example.com/HOPE@LA.GOV">HOPE@LA.GOV</a>



### Other Member/Agency Updates/Announcements?





### **Public Comment**



Welcome

Organization

Discussion

Next Steps



### **Discussion & Next Steps**

#### Future presentations?

• Impact Workgroups: <u>HOPE@LA.GOV</u>

Welcome

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**Next Steps** 



### Adjourn

Next Meeting: June 8, 2023 (Thursday) 9 AM to 11 AM

Future HOPE Council Meetings

Th. Sep. 7<sup>th</sup> 9-11

Th. Dec. 7th 9-11

Welcome

Organization

Discussion

**Next Steps** 





Contact: James.Hussey@la.gov

