

**NOTICE OF INTENT**

**Department of Health  
Bureau of Health Services Financing**

**Nursing Facilities  
Reimbursement Methodology  
(LAC 50:VII.Chapter 200)**

The Department of Health, Bureau of Health Services Financing proposes to amend LAC 50:VII.Chapter 200 in the Medical Assistance Program as authorized by R.S. 36:254 and pursuant to Title XIX of the Social Security Act. This proposed Rule is promulgated in accordance with the provisions of the Administrative Procedure Act, R.S. 49:950 et seq.

Effective June 30, 2025 the Department of Health, Bureau of Health Services Financing adopted the provisions governing reimbursement for Nursing Facilities to revise the language and replaced the resource utilization group resident classification system with the patient driven payment model (PDPM). The PDPM shifts the focus from therapy-based payments to a more patient-centered approach that takes into account the individual needs and conditions of residents. This proposed Rule is being promulgated to continue the provisions of the June 30, 2025 Emergency Rule (*Louisiana Register*, Volume 51, Number 7).

Title 50  
PUBLIC HEALTH—MEDICAL ASSISTANCE  
Part II. Nursing Facilities  
Subpart 5. Reimbursement

Editor's Note: This Subpart has been moved from LAC

50:VII.Chapter 13 and renumbered.

**Chapter 200. Reimbursement Methodology**

**§20001. General Provisions**

A. Definitions

*Active Assessment*—a resident MDS assessment is considered active when it has been accepted by the U.S. Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS). The assessment will remain active until:

- a. a subsequent minimum data set (MDS) assessment for the same resident has been accepted by CMS ~~;~~ i
- b. the maximum number of days (121) for the assessment has been reached ~~;~~ i
- c. the record has been replaced by a modified assessment;
- d. the record has been inactivated; or
- e. the resident has been discharged.

\* \* \*

*Assessment Reference Date*—the ~~date on the minimum data set~~ last day of the ~~(MDS)~~ observation period, denoted at MDS item

A2300. This date is used to determine the due date and delinquency of assessments.

\* \* \*

*Case-Mix Documentation Review (CMDR)*—a review of original legal medical record documentation and other documentation as designated by the department in the MDS supportive documentation requirements, supplied by a nursing facility provider to support certain reported values that resulted in a specific ~~RUG~~-PDPM classification on a randomly selected MDS assessment sample. The review of the documentation provided by the nursing facility will result in the ~~RUG~~-PDPM classification being supported or unsupported.

*Case-Mix Index (CMI)*—a numerical value that describes the resident's ~~relative~~-resource ~~use~~-needs within the groups under the ~~resource utilization group (RUG-III)~~patient driven payment model (PDPM) classification system, ~~or its successor,~~ prescribed by the department based on the resident's MDS assessments. CMIs will be determined for each nursing facility on a quarterly basis using all residents.

\* \* \*

*Delinquent MDS Resident Assessment*—an active MDS assessment that is more than 121 days old, as measured by the assessment reference date (ARD) field on the MDS—, and an MDS assessment that lacks the MDS item responses necessary to

calculate a valid PDPM Health Insurance Prospective Payment System (HIPPS) code.

~~Department~~—the Louisiana Department of Health (LDH), ~~or its successor,~~ and the associated work product of its designated contractors and agents.

\* \* \*

*Final Case-Mix Index Report (FCIR)*—the final report that reflects the acuity of the residents in the nursing facility during the reporting period.

a. - b. ...

*Index Factor*—~~based on the Skilled Nursing Home without Capital Market Basket Index published by IHS Global Insight (IHS Economics), or a comparable index if this index ceases to be published.~~generated pursuant to 42.CFR.413.333.

*MDS Supportive Documentation Requirements*—the department's publication of the minimum documentation and review standard requirements for the MDS items associated with the ~~RUG-III~~PDPM ~~or its successor~~ classification system. These requirements shall be maintained by the department and updated and published as necessary.

\* \* \*

*Optional State Assessment (OSA)*—assessment required by ~~Louisiana the Medicaid to report on Medicaid covered stays~~program. Allows nursing facility providers using RUG-III ~~or~~

~~RUG-IV~~ models as the basis for Medicaid payment to do so until the legacy payment model (RUG-III) ends.

\* \* \*

*Patient Driven Payment Model (PDPM)*—the ~~proposed new~~ Medicare payment rule for skilled nursing facilities. The PDPM identifies and adjusts different case-mix components for the varied needs and characteristics of a resident's care and then combines these with a non-case-mix component to determine the full skilled nursing facilities (SNF) prospective payment system (PPS) per diem rate for that resident.

a. Effective as of the July 1, 2025, rate setting, for Medicaid program nursing facility case-mix index and reimbursement rate calculation purposes, the following PDPM components will be utilized to calculate the nursing facility provider's total residents average CMI and Medicaid residents average CMI under a blended approach. This is done by using case-mix index weights, effective October 1, 2024, as listed in table 5 from the final SNF PPS payment rule for FY 2025 (CMS-1802-F):

i. physical therapy: 15 percent;

ii. occupational therapy: 15 percent;

iii. speech language pathology: 8 percent;

iv. non-therapy ancillary: 12 percent; and

v. nursing: 50 percent.

*Point-In-Time Acuity Measurement System (PIT)*—~~the case mix index calculation methodology that is compiled utilizing the active resident MDS assessments as of the last day of the calendar quarter, referred to as the point-in-time~~Repealed.

*Patient Day*—a unit of time, a full 24-hour period, during which a Medicaid beneficiary is receiving care in a hospital or skilled nursing facility.

*Preliminary Case-Mix Index Report (PCIR)*—the preliminary report that reflects the acuity of the residents in the nursing facility during the reporting period.

a. - b. ...

*RUG-III Resident Classification System*—the resource utilization group used to classify residents. When a resident is classifies-sorted into more than one classification group using RUG-III, ~~or its successor's group,~~ the RUG-III ~~or its successor's~~ group with the greatest CMI will be utilized to calculate the nursing facility provider's total residents average CMI and Medicaid residents average CMI.

a. Effective June 30, 2025, the RUG-III Resident Classification System will no longer be utilized to classify residents except for the purposes of calculating the phase-in as described in §20005.D.4.e.

\* \* \*

*Unsupported MDS Resident Assessment*—an assessment where one or more data items that are used to classify a resident pursuant to the ~~RUG-III, 34 group~~ PDPM classification, ~~or its successor's~~ resident classification ~~system~~ systems is are not supported according to the MDS supportive documentation requirements and a different ~~RUG-IIIPDPM, or its successor,~~ classification, would result; therefore, the MDS assessment would be considered “unsupported.”

B. – C.7. ...

AUTHORITY NOTE: Promulgated in accordance with R.S. 36:254, R.S. 46:2742, and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of Health and Hospitals, Office of the Secretary, Bureau of Health Services Financing, LR 28:1473 (June 2002), repromulgated LR 28:1790 (August 2002), amended LR 28:2537 (December 2002), LR 32:2262 (December 2006), amended by the Department of Health and Hospitals, Bureau of Health Services Financing, LR 38:825 (March 2012), amended by the Department of Health, Bureau of Health Services Financing, LR 42:1522 (September 2016), LR 43:525 (March 2017), LR 43:2187 (November 2017), LR 46:695 (May 2020), LR 46:1684 (December 2020), LR 50:219 (February 2024), LR 51:

## **20005. Rate Determination**

[Formerly LAC 50:VII.1305]

A. – C.6. ...

D. Determination of Rate Components

1. Facility Specific Direct Care and Care Related Component. This portion of a facility's rate shall be determined as follows.

a. - d. ...

e. The statewide direct care and care related floor is established at 94 percent of the direct care and care related resident-day-weighted median cost. For periods prior to January 1, 2007 the statewide direct care and care related floor shall be reduced to 90 percent of the direct care and care related resident-day-weighted median cost in the event that the nursing wage and staffing enhancement add-on is removed.

Effective January 1, 2007 the statewide direct care and care related floor shall be reduced by one percentage point for each \$.30 reduction in the average Medicaid rate due to a budget reduction implemented by the department. The floor cannot be reduced below 90 percent of the direct care and care related resident-day-weighted median cost. Effective for rate periods coinciding with the phase-in established in §20005.D.4.e, July 1, 2025, through December 31, 2026, the statewide direct care and care-related floor is established at 90 percent of the direct care and care related resident-day-weighted median cost.

D.1.f - D.4.d.v. ...



e. Effective for rate periods beginning July 1, 2025, through December 31, 2026, each applicable nursing facility provider will receive an additional pass-through rate adjustment to allow for a phase-in of the PDPM resident classification system used for determining case-mix indices. The nursing facility provider pass-through rate adjustment will be calculated and applied as follows.

i. For each rate period during the phase-in, the nursing facility provider's direct care and care-related rate components will be calculated in accordance with §20005.D.1 using the PDPM resident classification system to determine the nursing facility cost report period case mix index and nursing facility-wide average case mix index values.

ii. For use in calculating a differential, the nursing facility provider's July 1, 2025, direct care and care-related rate components will also be calculated in accordance with §20005.D.1 using the RUG-III resident classification system to determine the nursing facility cost report period case mix index and nursing facility-wide average case mix index values.

iii. For each rate period during the phase-in, the direct care and care-related rate components differential will be determined by subtracting the direct care and care-related rate components calculated for July 1, 2025,

using the RUG-III resident classification system as described in §20005.D.4.e.ii from the direct care and care-related rate components calculated using the PDPM resident classification system for determining the case-mix indices as described in §20005.D.4.e.i.

iv. If the calculated direct care and care-related rate components differential exceeds a positive or negative \$5, then a pass-through rate adjustment will be applied to the nursing facility provider's reimbursement rate. The pass-through rate will be applied in an amount equal to the difference between the rate differential total and the ±\$5 threshold. This will be done in order to ensure the nursing facility provider's direct care and care-related rate components are not increased or decreased more than \$5 as a result of the change to the PDPM resident classification system for determining the case-mix indices.

(a). Should the nursing facility provider, for the rate periods used in calculating the rate differential, receive an adjusted nursing facility-wide average case mix index value due to a CMDR change or other factors, the facility will have its direct care and care-related rate components differential recalculated using the revised case mix index values. The ±\$5 rate change threshold will apply to the

recalculated differential and associated case mix index values,  
not the original differential calculation.

v. If a nursing facility provider's  
calculated direct care and care-related rate components  
differential does not exceed the ±\$5 rate change threshold, then  
no pass-through rate adjustment will be applied for the  
applicable rate period.

D.5. - Q. ...

AUTHORITY NOTE: Promulgated in accordance with  
R.S. 36:254 and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of  
Health and Hospitals, Office of the Secretary, Bureau of Health  
Services Financing, LR 28:1791 (August 2002), amended LR 31:1596  
(July 2005), LR 32:2263 (December 2006), LR 33:2203 (October  
2007), amended by the Department of Health and Hospitals, Bureau  
of Health Services Financing, LR 36:325 (February 2010),  
repromulgated LR 36:520 (March 2010), amended LR 36:1556 (July  
2010), LR 36:1782 (August 2010), LR 36:2566 (November 2010), LR  
37:902 (March 2011), LR 37:1174 (April 2011), LR 37:2631  
(September 2011), LR 38:1241 (May 2012), LR 39:1286 (May 2013),  
LR 39:3097, 3097 (November 2013), LR 41:707 (April 2015), LR  
41:949 (May 2015), amended by the Department of Health, Bureau  
of Health Services Financing, LR 43:82 (January 2017), LR 43:526  
(March 2017), LR 46:1684 (December 2020), LR 51:

**§20006. Reimbursement Adjustment**

[Formerly LAC 50:VII.1306]

A. ...

B. In the event the department is required to implement positive adjustments in the nursing facility program pursuant to Louisiana Constitution Art. VII, §10.14(E)(1), a separate nursing facility add-on shall be created and calculated as follows:

1. Without changing the parameters established in these provisions, if the average Medicaid program rates established annually at each July 1 are below the previous state fiscal year's average Medicaid program rates (simple average of the four quarters), the department shall implement an increase to the average Medicaid rate. This will be done by adding to the reimbursement rate paid to each nursing facility an amount equal to the difference between the July 1 Medicaid program rate and the previous state fiscal year's average Medicaid program rates. The add-on will be paid to each nursing facility using an equal amount per patient day.

AUTHORITY NOTE: Promulgated in accordance with R.S. 36:254 and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of Health and Hospitals, Office of the Secretary, Bureau of Health

Services Financing, LR 30:804 (April 2004), amended by the Department of Health Bureau of Health Services Financing, LR 51:

**§20007. Case-Mix Index Calculation**

[Formerly LAC 50:VII.1307]

A. The Resource Utilization Groups-III (RUG-III) Version 5.20, 34-group, ~~or its successor~~, index maximizer model shall be used as the resident classification system to determine all case-mix indices, using data from the minimum data set (MDS) submitted by each facility. Standard Version 5.20, or its successor, case-mix indices developed by CMS shall be the basis for calculating average case-mix indices to be used to adjust the direct care cost component. Resident assessments that cannot be classified to a RUG-III group, ~~or its successor~~, will be excluded from the average case-mix index calculation.

1. Prior to the July 1, 2025, rate setting, the RUG-III, Version 5.20, 34-group index maximizer model is used as the resident classification system to determine all case-mix indices.

B. Effective as of the July 1, 2025, rate setting, PDPM case-mix groups and case-mix index weights effective October 1, 2024, as listed in table 5 from the final SFY PPS payment rule for FY 2025 (CMS-1802-F) are used as the resident classification system to determine all case-mix indices, using data from the MDS submitted by each facility. PDPM case-mix index weights

effective October 1, 2024, developed by CMS, shall be used to adjust the direct care cost component. A hierarchal methodology is used to determine the individual CMIs. A blended approach is used to determine the case-mix indices to adjust the direct care cost component. The percentages used for blended approach are as follows:

1. physical therapy: 15 percent;
2. occupational therapy: 15 percent;
3. speech language pathology: 8 percent;
4. non-therapy ancillary: 12 percent; and
5. nursing: 50 percent.

C. Assessments completed prior to January 1, 2025, that cannot be classified to a PDPM case-mix group, will be excluded from the average case mix index calculations.

D. Assessments completed on or after January 1, 2025, that cannot be classified to a PDPM case-mix group, will be assigned the lowest CMI value relative for each PDPM component.

BE. Each resident in the nursing facility<sup>7</sup> with a completed and submitted assessment, shall be assigned a ~~RUG-III,~~ ~~34-group~~ PDPM case-mix groups, ~~or its successor~~ based on the following criteria.

1. Prior to the January 1, 2017<sup>7</sup>, rate setting, the RUG-III group, or its successor, is calculated based on the resident's most current assessment, available on the last day of

each calendar quarter, and shall be translated to the appropriate case mix index. From the individual resident case mix indices, two average case mix indices for each Medicaid nursing facility provider shall be determined four times per year based on the last day of each calendar quarter.

2. Effective as of the January 1, 2017, rate setting, the RUG-III group, ~~or its successor~~ PDPM group, will be calculated using each resident MDS assessment transmitted and accepted by CMS that is considered active within a given calendar quarter. These assessments are then translated to the appropriate case mix index. The individual resident case mix indices are then weighted based on the number of calendar days each assessment is active within a given calendar quarter. Using the individual resident case mix indices, the calendar day weighted average nursing facility-wide case mix index is calculated using all residents regardless of payer type. The calendar day weighted nursing facility-wide average case mix index for each Medicaid nursing facility shall be determined four times per year.

AUTHORITY NOTE: Promulgated in accordance with R.S. 36:254, R.S. 46:2742, and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of Health and Hospitals, Office of the Secretary, Bureau of Health Services Financing, LR 28:1475 (June 2002), repromulgated LR

28:1792 (August 2002), amended by the Department of Health and Hospitals, Bureau of Health Services Financing, LR 38:826 (March 2012), LR 43:527 (March 2017), amended by the Department of Health Bureau of Health Services Financing, LR 51:

**§20013. Case-Mix Documentation Reviews and Case-Mix Index Reports**

[Formerly LAC 50:VII.1313]

A. ...

1. If the department determines that a nursing facility provider has delinquent MDS resident assessments, for purposes of determining both average CMIs, such assessments shall be assigned the case-mix index associated with the PDPM group "BC1-delinquent" ~~or its successor~~ for all PDPM components. A delinquent MDS shall be assigned a CMI value equal to the lowest CMI in each ~~the RUG-III PDPM component, or its successor,~~ classification system.

B. - B.5.b. ...

c. If the percentage of unsupported MDS assessments in the total sample is greater than the threshold percentage as shown in column (B) of the table in Subparagraph e ~~below of this Paragraph~~, the ~~RUG-III impacted PDPM component(s), or its successor,~~ classification shall be recalculated for the unsupported MDS assessments based upon the available documentation obtained during the CMDR process. The nursing



facility provider's CMI and resulting Medicaid rate shall be recalculated for the quarter in which the FCIR was used to determine the Medicaid rate. A follow-up CMDR process described in Subparagraphs d and e of this Paragraph may be utilized at the discretion of the department.

d. ...

e. After the follow-up CMDR, if the percentage of unsupported MDS assessments in the total sample is greater than the threshold percentage as shown in column (B) of the following table, ~~the RUG-III impacted PDPM component(s), or its successor,~~ classification shall be recalculated for the unsupported MDS assessments based upon the available documentation obtained during the CMDR process. The nursing facility provider's CMI and resulting Medicaid rate shall be recalculated for the quarter in which the FCIR was used to determine the Medicaid rate. In addition, facilities found to have unsupported MDS resident assessments in excess of the threshold in column (B) of the table below may be required to enter into a documentation improvement plan with the department. Additional follow-up CMDR may be conducted at the discretion of the department.

\* \* \*

AUTHORITY NOTE: Promulgated in accordance with R.S. 36:254 and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of Health and Hospitals, Office of the Secretary, Bureau of Health Services Financing, LR 28:2537 (December 2002), amended by the Department of Health and Hospitals, Bureau of Health Services Financing, LR 38:826 (March 2012), amended by the Department of Health, Bureau of Health Services Financing, LR 43:528 (March 2017), LR 45:274 (February 2019), LR 51:

**§20029. Supplemental Payments**

A. - A.3.a.iv ...

b. Calculating Medicaid Rates Using Medicare Payment Principles. ~~With Medicare moving to the~~The prospective payment system (PPS), Medicare rates will be calculated based on Medicaid acuity data. The following is a summary of the steps involved.

i. ~~Using each resident's minimum data set assessment, the applicable RUG-III grouper code for Medicaid residents was identified~~ The applicable PDPM classification for Medicaid residents is identified using each resident's minimum data set assessment. A ~~frequency distribution~~full listing of Medicaid residents ~~with the applicable in each of the~~ Medicare RUG-PDPM classification ~~categories~~ is then generated.

(a). ...

ii. ~~After the Medicaid resident frequency distribution was developed, rural~~Rural and urban rate

differentials, ~~and~~ wage index adjustments, and value-based purchasing adjustments will be used to adjust the Medicare rate tables for each component of PDPM after the Medicaid listing is developed. The non-therapy ancillary component of PDPM will be adjusted to exclude the estimated portion of payments related to pharmacy, laboratory, and radiology services based on a statewide percentage derived from Medicare cost report data to account for differences between what the Medicare PPS rate covers and what the Medicaid program reimburses. Medicare rate tables will be applicable to SFY periods.

(a). ...

(b). ~~The resulting Medicare rates are multiplied by the number of Medicaid residents in each RUG category, summed and then averaged~~ Medicare rates for each Medicaid resident in the listing are calculated using the relevant Medicare rate tables for each period of the SFY and then averaged by nursing facility. The Medicare rate tables applicable to each period of the SFY The nursing facility's average rates are then pro-rated based on the length of active time of each Medicare rate table during the SFY. The calculated rate will be multiplied by an estimate of Medicaid paid claims days for the specified period. Medicaid paid claims days will be compiled from the state's Medicaid Management Information

System's (MMIS) most recent 12 months, as of the development of the Medicaid supplemental payment calculation demonstration.

c. Determining Medicaid Payments for ~~Louisiana~~ Medicaid Nursing Facility Residents. The most current Medicaid nursing facility reimbursement rates as of the development of ~~the~~ Medicaid supplemental payment calculation demonstration will be utilized. These reimbursement rates will be multiplied by Medicaid paid claims compiled from the state's MMIS system from the most recent 12 months, as of the development of the Medicaid supplemental payment calculation demonstration, to establish total Medicaid per diem payments. Total calculated Medicaid payments made outside of the standard nursing facility per diem are summed with total Medicaid reimbursement from the per diem payments to establish total Medicaid payments. Payments made outside of the standard nursing facility per diem are reimbursement for the following services.

i. - iii. ...

d. ~~Adjusting for Differences between Medicare Principles and Louisiana Medicaid Nursing Facility Residents. An adjustment to the calculation of the Medicaid supplemental payment limit will be performed to account for the differences in coverage between the Medicare PPS rate and what Louisiana Medicaid covers within the daily rate provided above. To accomplish this, an estimate will be calculated for pharmacy,~~

~~laboratory, and radiology claims that were paid on behalf of nursing facility residents for other than their routine daily care. These estimates will then be added to the total calculated Medicaid payments~~Repealed.

ed. Calculating the Differential ~~Between~~between the Calculated Medicare Payments for Medicaid Nursing Facility Residents, and Medicaid Payments for ~~These~~those Same Residents. The total annual Medicaid supplemental payment will be equal to the individual NSGO nursing facility's differential between their calculated Medicare payments and the calculated ~~adjusted~~ Medicaid payments for the applicable SFY, as detailed in the sections above.

4. - 5. ...

AUTHORITY NOTE: Promulgated in accordance with R.S. 36:254 and Title XIX of the Social Security Act.

HISTORICAL NOTE: Promulgated by the Department of Health and Hospitals, Bureau of Health Services Financing, LR 42:63 (January 2016), amended by the Department of Health, Bureau of Health Services Financing, LR 43:529 (March 2017), LR 47:476 (April 2021), LR 51:

Implementation of the provisions of this Rule may be contingent upon the approval of the U.S. Department of Health and Human Services, Centers for Medicare and Medicaid Services

(CMS), if it is determined that submission to CMS for review and approval is required.

#### **Family Impact Statement**

In compliance with Act 1183 of the 1999 Regular Session of the Louisiana Legislature, the impact of this proposed Rule on the family has been considered. It is anticipated that this proposed Rule will have no impact on family functioning, stability and autonomy as described in R.S. 49:972.

#### **Poverty Impact Statement**

In compliance with Act 854 of the 2012 Regular Session of the Louisiana Legislature, the poverty impact of this proposed Rule has been considered. It is anticipated that this proposed Rule will have no impact on child, individual, or family poverty in relation to individual or community asset development as described in R.S. 49:973.

#### **Small Business Analysis**

In compliance with the Small Business Protection Act, the economic impact of this proposed Rule on small businesses has been considered. It is anticipated that this proposed Rule will have no impact on small businesses.

#### **Provider Impact Statement**

In compliance with House Concurrent Resolution (HCR) 170 of the 2014 Regular Session of the Louisiana Legislature, the provider impact of this proposed Rule has been considered. It is

anticipated that this proposed Rule will have no impact on the staffing level requirements or qualifications required to provide the same level of service, no direct or indirect cost to the provider to provide the same level of service, and will have no impact on the provider's ability to provide the same level of service as described in HCR 170..

### **Public Comments**

Interested persons may submit written comments to Kimberly Sullivan, JD, Bureau of Health Services Financing, P.O. Box 91030, Baton Rouge, LA 70821-9030. Ms. Sullivan is responsible for responding to inquiries regarding this proposed Rule. The deadline for submitting written comments is August 19, 2025.

### **Public Hearing**

Interested persons may submit a written request to conduct a public hearing by U.S. mail to the Office of the Secretary ATTN: LDH Rulemaking Coordinator, Post Office Box 629, Baton Rouge, LA 70821-0629; however, such request must be received no later than 4:30 p.m. on August 11, 2025. If the criteria set forth in R.S. 49:961(B)(1) are satisfied, LDH will conduct a public hearing at 9:30 a.m. on August 28, 2025 in Room 118 of the Bienville Building, which is located at 628 North Fourth Street, Baton Rouge, LA. To confirm whether or not a public hearing will be held, interested persons should first call Allen Enger at (225) 342-1342 after August 11, 2025. If a public

hearing is to be held, all interested persons are invited to attend and present data, views, comments, or arguments, orally or in writing.

Bruce D. Greenstein

Secretary